

PERFORMANCE AGREEMENT
OF THE
DIRECTOR: LED
Mr. S. MNISI



PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN THE
MADIBENG LOCAL MUNICIPALITY

DULY REPRESENTED BY THE

THE ADMINISTRATOR

**ADVOCATE: MP. MOTLOGELWA
&
ACTING MUNICIPAL MANAGER**

GRACE MAGOLE

THE EMPLOYER

AND

SOLINDA MNISI

THE EMPLOYEE

FOR THE

**FINANCIAL YEAR:
01 JULY 2019 – 30 JUNE 2020**

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ENTERED INTO BY AND BETWEEN:

The Municipality herein represented by **Advocate Motlogelwa** as Administrator and respectively **Ms. MG Magole** in her capacity as the Acting Municipal Manager (hereinafter referred to as the Employer or Supervisor)

And

Mr. Solinda Mnisi as Employee of the Municipality (hereinafter referred to as the **Employee**).

WHEREBY IT IS AGREED AS FOLLOWS:

1. Introduction	<p>1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1) (a) of the Local Government: Municipal Systems Act 32 of 2000, ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".</p> <p>1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.</p> <p>1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.</p> <p>1.4 The Parties wish to ensure that there is compliance with Sections 57 (4A), 57 (4B) and 57 (5) of the Systems Act.</p>
2. Purpose of this Agreement	<p>The purpose of this Agreement is to:</p> <p>2.1 Comply with the provisions of Section 57(1) (b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between the parties.</p> <p>2.2 Specify objectives in terms of the key performance indicators and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality.</p> <p>2.3 Specify accountabilities as set out in a Performance Plan, which forms an Annexure to the Performance Agreement.</p> <p>2.4 Monitor and measure performance against set targeted outputs.</p> <p>2.5 Use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job.</p> <p>2.6 In the event of outstanding performance, to appropriately reward the employee.</p> <p>2.7 Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.</p>
3. Commencement and duration	<p>3.1 This Agreement will commence on 01 July 2019 and will remain in force until 30 June 2020 thereafter a new Performance Agreement, Performance Plan</p>

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	<p>and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.</p> <p>3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than one month after the beginning of each successive financial year.</p> <p>3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.</p> <p>3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.</p> <p>3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.</p>
<p>4. Performance Objectives</p>	<p>4.1 The Performance Plan (Annexure A) sets out-</p> <p>4.1.1 Key Performance Areas that the employee should focus on.</p> <p>4.1.2 Core competencies required from employees.</p> <p>4.1.3 The performance objectives, key performance indicators and targets that must be met by the Employee.</p> <p>4.1.4 The time frames within which those performance objectives and targets must be met.</p> <p>4.2 The performance objectives, key performance indicators and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include strategic objectives; key performance indicators; targets; projects and activities that may include dates and weightings. A description of these elements follows:</p> <p>4.2.1 The strategic objectives describe the strategic intent of the organization that needs to be achieved.</p> <p>4.2.2 The strategic performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.</p> <p>4.2.3 The target dates describe the timeframe in which the work must be achieved.</p> <p>4.2.4 The weightings show the relative importance of the key performance areas, key objectives, and key performance indicators to each other.</p>
<p>5. Performance Management System</p>	<p>5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employee, management and municipal staff of the Employer.</p> <p>5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.</p>

- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, Key Performance Areas and core Competency Requirements, both of which shall be contained in the Performance Agreement.
- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Core Competency Requirements (CCRs) respectively.
- 5.5.2 KPA's covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.5.3 Each area of assessment will be weighted and will contribute a specific part to the total score.
- 5.6 The Employee's assessment will be based on his/her performance in terms of the key performance indicator outputs/outcomes identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Basic Service Delivery and Infrastructure Development	%
Local Economic Development	75%
Municipal Transformation and Organisational Development	5%
Good Governance and Public Participation	20%
Municipal Financial Viability and Management	%
Spatial Rationale and Transformation	%
Total	100%

- 5.7 The Municipal Manager's responsibilities are also directed in terms of the abovementioned key performance areas.
- 5.8 The Competencies will make up the other 20% of the Employee's assessment score. The competencies as prescribed by Regulation 21 of 2014 (Annexure A) and the applicable weightings out of 100% are indicated below:

Competencies	Components	Weighting % (total 100%)
Leading competencies		
Strategic Direction and Leadership	<ul style="list-style-type: none"> • Impact and Influence • Institutional Performance Management • Strategic Planning and Management • Organisational Awareness 	10%

	People Management	<ul style="list-style-type: none"> • Human Capital Planning and Development • Diversity Management • Employee Relations Management • Negotiation and dispute Management 	10%	
	Programme and Project Management	<ul style="list-style-type: none"> • Programme and Project Planning and Implementation • Service Delivery Management • Programme and Project Monitoring and Evaluation 	10%	
	Financial Management	<ul style="list-style-type: none"> • Budget Planning and Execution • Financial Strategy and Delivery • Financial Reporting and Monitoring 	10%	
	Change Leadership	<ul style="list-style-type: none"> • Change Vision and Strategy • Process Design and improvement • Change Impact Monitoring and Evaluation 	10%	
	Governance Leadership	<ul style="list-style-type: none"> • Policy Formulation • Risk and Compliance management • Cooperative Governance 	10%	
	Core Competencies			
	Moral competence		10%	
	Planning and Organising		10%	
	Analysis and Innovation		5%	
	Knowledge and Information Management		5%	
	Communication		5%	
	Results and Quality Focus		5%	
	TOTAL WEIGHTING:		100%	
	6. Evaluating Performance	<p>6.1 The Performance Plan (Annexure A) to this Agreement sets out :</p> <p>6.1.1 The standards and procedures for evaluating the Employee's performance.</p> <p>6.1.2 The intervals for the evaluation of the Employee's performance.</p> <p>6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.</p> <p>6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.</p> <p>6.4 The Employee's performance will be measured in terms of contributions to the strategic objectives and strategies set out in the Employer's IDP</p> <p>6.5 The Annual performance appraisal will involve:</p> <p>6.5.1 Assessment of the achievement of results as outlined in the Performance Plan:</p> <p>(a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.</p> <p>(b) Values are supplied for KPI's and Activities under each KPA as part of the Institutional Assessment. Based on the Target for an activity or KPI, over or under performance are calculated and converted to the 1-5 point scale</p>		

automatically. These scores are carried over to the applicable employee's performance plan. During assessment, the employee has a chance to submit evidence of performance where a disagreement.

(c) The applicable assessment ratings and scores will calculate a final KPA score.
6.5.2 Assessment of the Competencies:

(a) Each Competency should be assessed according to the extent to which the specified standards have been met.

(b) An indicative rating on the five-point scale should be provided for each Competency.

(c) This rating should be multiplied by the weighting given to each Competency during the contracting process, to provide a score.

(d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final Competency score.

6.5.3 Overall rating:

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcomes of the various weighted ratings contained in the performance Plan which represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and Competencies:

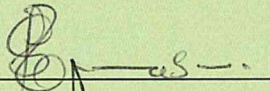
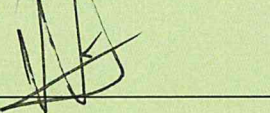
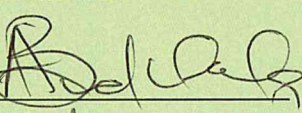
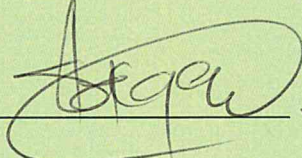
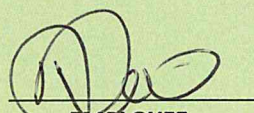


Rating	Terminology	Description	% Score
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level.	167
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job.	133 - 166
3	Fully effective	Performance fully meets the standards expected in all areas of the job.	100 - 132
2	Performance not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job.	67 - 99
1	Unacceptable performance	Performance does not meet the standard expected for the job. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	0 - 66

	<p>6.7 For the purpose of evaluating the performance of the municipal manager, an evaluation panel constituted of the following persons must be established-</p> <p>6.7.1 Executive Mayor</p> <p>6.7.2 Chairperson of the performance audit committee</p> <p>6.7.3 Member of the executive committee</p> <p>6.7.4 Mayor or Municipal manager from another municipality</p> <p>6.8 The manager responsible for performance management system of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e).</p>
<p>7. Schedule for Performance Reviews</p>	<p>7.1 The performance of each Employee in relation to his/her Performance Agreement shall be reviewed within the month following the quarters as indicated with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:</p> <p style="padding-left: 40px;">First quarter : July – September 2019 (October 2019)</p> <p style="padding-left: 40px;">Second quarter : October – December 2019 (January 2020)</p> <p style="padding-left: 40px;">Third quarter : January – March 2020 (April 2020)</p> <p style="padding-left: 40px;">Fourth quarter : April – June 2020 (July 2020)</p> <p>7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.</p> <p>7.3 Performance feedback shall be based on the Employer’s assessment of the Employee’s performance.</p> <p>7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure “A” from time to time for operational reasons. The Employee will be fully consulted before any such change is made.</p> <p>7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and/or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.</p>
<p>8. Developmental Requirements</p>	<p>The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.</p>
<p>9. Obligations of the Employer</p>	<p>9.1 The Employer shall:</p> <p>9.1.1 Create an enabling environment to facilitate effective performance by the employee.</p> <p>9.1.2 Provide access to skills development and capacity building opportunities.</p> <p>9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee.</p> <p>9.1.4 On the request of the Employee delegate such powers reasonably required by the Employee to enable him/her to meet the performance objectives and targets established in terms of this Agreement.</p> <p>9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him/her to meet the performance objectives and targets established in terms of this Agreement.</p>

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<p>10. Consultation</p>	<p>10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –</p> <p>10.1.1 A direct effect on the performance of any of the Employee’s functions.</p> <p>10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer.</p> <p>10.1.3 A substantial financial effect on the Employer.</p> <p>10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.</p>																						
<p>11. Management of Evaluation Outcomes</p>	<p>11.1 The evaluation of the Employee’s performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.</p> <p>11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:</p> <table border="1" data-bbox="624 943 1289 1341"> <thead> <tr> <th>% Rating Over Performance</th> <th>% Bonus</th> </tr> </thead> <tbody> <tr> <td>130 - 133.8</td> <td>5%</td> </tr> <tr> <td>133.9 – 137.6</td> <td>6%</td> </tr> <tr> <td>137.7 – 141.4</td> <td>7%</td> </tr> <tr> <td>141.5 - 145.2</td> <td>8%</td> </tr> <tr> <td>145.3 – 149</td> <td>9%</td> </tr> <tr> <td>150 – 153.4</td> <td>10%</td> </tr> <tr> <td>153.5 – 156.8</td> <td>11%</td> </tr> <tr> <td>156.9 – 160.2</td> <td>12%</td> </tr> <tr> <td>160.2 – 163.6</td> <td>13%</td> </tr> <tr> <td>163.7 – 167</td> <td>14%</td> </tr> </tbody> </table> <p>11.3 In the case of unacceptable performance, the Employer shall:</p> <p>11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance.</p> <p>11.3.2 After appropriate performance counselling and having provided the necessary guidance and/or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.</p>	% Rating Over Performance	% Bonus	130 - 133.8	5%	133.9 – 137.6	6%	137.7 – 141.4	7%	141.5 - 145.2	8%	145.3 – 149	9%	150 – 153.4	10%	153.5 – 156.8	11%	156.9 – 160.2	12%	160.2 – 163.6	13%	163.7 – 167	14%
% Rating Over Performance	% Bonus																						
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133.9 – 137.6	6%																						
137.7 – 141.4	7%																						
141.5 - 145.2	8%																						
145.3 – 149	9%																						
150 – 153.4	10%																						
153.5 – 156.8	11%																						
156.9 – 160.2	12%																						
160.2 – 163.6	13%																						
163.7 – 167	14%																						
<p>12. Dispute Resolution</p>	<p>12.1 Any disputes about the nature of the Employee’s performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/or any other matter provided for, shall be mediated by the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the employee, whose decision shall be final and binding on both parties. The decision of the mediator (Mayor) shall be final and binding on both parties whose decision shall be final and binding on both parties.</p> <p>12.2 Any disputes about the outcome of the employee’s performance evaluation, must be mediated by MEC for local government in the province, within thirty (30) days of receipt of a formal dispute from the employee. The decision of</p>																						

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	<p>the mediator shall be final and binding on both parties whose decision shall be final and binding on both parties.</p>
<p>13. General</p>	<p>13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.</p> <p>13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.</p> <p>13.3 The performance assessment results of the Municipal Manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.</p>
<p>14. Signatures</p>	<p>Thus done and signed aton this <u>30</u> day of <u>July</u> 2019.</p> <p>AS WITNESSES:</p> <p>1.  _____</p> <p>2.  _____</p> <p>AS WITNESSES:</p> <p>1.  _____</p> <p>2.  _____</p> <p> EMPLOYEE</p> <p> MUNICIPAL MANAGER</p> <p> THE ADMINSTATOR 30 July 2019</p>

ANNEXURE A

PERFORMANCE PLAN

FOR

Mr. Solinda Mnisi

DIRECTOR: LOCAL ECONOMIC DEVELOPMENT

Content

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- 2 Responsibilities of the Director: Local Economic Development**
- 3 Scorecard:**
 - 3.1. Key Performance Areas (KPA)s, and**
 - 3.2. Core Competency Requirements (CCRs).**
- 4 Declaration Statement for Measurement.**
- 5 Signatories**

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1. Purpose of the Agreement

This Performance Plan outlines Council's expectations on the performance specifically assigned targets by the Director: Community Development. The Performance Plan detailed hereunder is in fulfillment of the requirements of Section 56 of the Local Government: Municipal Systems Act, Act No. 32 of 2000 as amended, and is informed by the Integrated Development Plan (IDP), Annual Budget and Service Delivery Implementation Plan (SDBIP) respectively of the Municipality for the 2019/20 Financial Year.

2. Responsibilities of the Director: Local Economic Development

The Director in her capacity as Head of the Department is responsible for the following:

- a) All income and expenditure concerning the department.
- b) All assets and the discharge of all liabilities concerning the department.
- c) Proper and diligent compliance with the applicable Municipal Finance Management Legislation insofar as the Municipality is concerned.
- d) Lead, direct and manage staff within the Directorate: Local Economic Development that is responsible for Local Economic Development.
- e) Compiles and manages the Directorate's annual, capital and operational budget.
- f) Manages and ensure that all projects and programmes emanating from the other sections within Directorate are aligned with and in support of the Integrated Development Plan.
- g) Develop by-laws, polices, and processes for Directorate.
- h) Develop and continuously evaluate short and long-term strategic organizational governance objectives of the Municipality.
- i) Develop and monitor systems, procedures and processes to ensure correct working operations and practices.
- j) Ensuring diligent execution of municipal functions and management of the Department, in accordance with the applicable legislation, policies, practices and standards.
- k) Discharging all council and committee resolutions, statutory liabilities and delegated authority.
- l) Responsible for the performance management and SDBIP of the Department.
- m) Coordinate Portfolio Committee meetings and business processes and submit reports.
- n) Formulate create solutions to enhance cost-effectiveness and effectively in the delivery of services and administration of the Municipality.
- o) Integrating service delivery

3. Scorecard

3.1. Ker Performance Areas (KPA's)

STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELIN E	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
NATIONAL KEY PERFORMANCE INDICATOR: LOCAL ECONOMIC DEVELOPMENT											
Strategy 5.1.1	LED: 01 Number of marketing initiatives implemented by 30 June 2020	4		4	4 x marketing initiatives implemented by 30 June 2020	1	2	3	4	Attendance register + program	Assistant Director : Marketing
Strategy 5.1.2	LED: 02 Number of jobs created through LED initiatives, EPWP, CWP and capital projects by 30 June 2020	5		1075	1200 jobs created through LED initiatives, by 30 June 2020	1000	1080	1140	1200	Signed report on jobs created through LED initiatives. Appointment letters/Contracts	Assistant Director : LED
Strategy 5.1.4	LED: 03 Number of registered street traders by 30 June 2020	4		100	100 X street traders registered by 30 June 2020	25	50	75	100	Signed licences and dated list of Registered tenants	Assistant Director : LED
Strategy 5.1.5	LED: 04 Number of reports on CSI/SLP projects implemented by 30 June 2020	4		4	4 CSI/SLP projects implemented by 30 June 2020	1	2	3	4	Signed quarterly reports CSI/SLP Project implementation and council resolution	Assistant Director : LED

STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
Strategy 5.1.6	LED: 05 Number of EPWP beneficiaries recruited and trained by 30 June 2020	4		20	20 of EPWP beneficiaries trained by 30 June 2020	5	10	15	20	Signed report on recruitment on EPWP beneficiary and training attendance register. Appointment letters	Assistant Director : LED
Strategy 5.1.7	LED: 06 Number of reports on implementation of STR by 30 June 2020	5		4	4x reports on implementation in STR by June 2020	1	2	3	4	Signed quarterly reports and council resolution	Assistant Director : LED
Strategy 5.1.8	LED: 07 Number of tourism events facilitated by 30 June 2020	5		New	2 of tourism events facilitated by 30 June 2020	1	N/A	N/A	2	Signed report + program + attendance register	Assistant Director : LED
Strategy 5.1.9	LED: 08 Number of business license processed and issued from applications received by 30 June 2020	4		7	15 business license processed and issued by 30 June 2020	4	8	12	15	Signed report and copy of licenses	Assistant Director : LED
Strategy 5.1.10	LED: 09 Number of initiatives to attract and	4		1	2 initiatives to attract and retain	1	N/A	2	N/A	Signed report	Assistant Director : LED

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STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	retain investors by 30 March 2020				investors by 30 June 2020						
Strategy 5.1.1.1	LED: 10 Number of Madibeng Agricultural projects and markets facilitated by 30 June 2020	4		4	4 Madibeng Agricultural projects and markets facilitated by 30 June 2020	1	2	3	4	Signed report	Assistant Director : LED
	LED: 11 Number of Domestic tourism programs facilitated by 30 June 2020	4		New	2 Domestic tourism programs facilitated by 30 June 2020	1	N/A	2	N/A	Signed report & attendance registers	Assistant Director : LED
	LED: 12 Number of reports on Revenue generated from outdoor advertising by 30 June 2020	4		New	4 reports on Revenue generated from outdoor advertising by 30 June 2020	1	2	3	4	Summary of revenue generate Signed report	Assistant Director : LED
	LED: 13 Number of tourism workshops facilitated 30 June 2020	4		New	2 tourism workshops facilitated by 30 June 2020	1	N/A	N/A	2	Signed report, program and attendance register	Assistant Director : LED

STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	LED: 14 Number of reports on provision of tourism information to the public by 30 June 2020	4		New	4 reports on provision of tourism information to the public by 30 June 2020	1	2	3	4	Signed report and disseminated information sheets	Assistant Director : LED
Strategy 5.2.1	LED: 15 Number of SMME's supported through training by 30 June 2020	4		50	100 SMME's supported through training by 30 June 2020	25	50	75	100	Signed report and attendance register	Assistant Director : LED
Strategy 5.2.2	LED: 16 Number of Reports on implementation of ICD Strategy by 30 June 2020	4		4	4 reports on implementation of ICD strategy by June 2020	1	2	3	4	Signed reports on implementation of ICD strategy	Assistant Director : LED
	LED: 17 Number SMME's linked to established businesses including markets by 30 June 2020	4		New	20 SMME's linked to established businesses including markets by 30 June 2020	5	10	15	20	Signed report	Assistant Director : LED
	LED: 18 Number of SMME's accommodated in Municipal	4			40 SMME's accommodated in Municipal Centres by 30 June 2020	10	20	30	40	List of Accommodated SMME'S	Assistant Director : LED

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STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELIN E	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	Centres by 30 June 2020										
NATIONAL KEY PERFORMANCE INDICATOR: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT											
Strategy 5.1.3	LED: 19 Number of Street Trading Bylaws Reviewed by 30 June 2020	5		1	1 street trading bylaws reviewed by 30 June 2020	N/A	N/A	N/A	1	Reviewed Street Trading Bylaws and Council resolution	Assistant Director : LED
NATIONAL KEY PERFORMANCE AREA: MUNICIPAL GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
	LED: 20 Percentage of Council resolutions implemented by 30 June 2020	1		100%	100% Council resolutions implemented	100%	100%	100%	100%	Extracts PSSFM specific Resolution from the Council Resolution Register	Director: LED
	LED: 21 Percentage Reduction in number of LED specific Prior Year Audit Findings by 30 November 2019	1		100%	Reduction in number of Prior Year Audit Findings by 30 November 2019	N/A	100%	Reduction in number of Prior Year Audit Findings by 30 November 2019	N/A	Signed proof of submission	Director: LED
	LED: 22 Number of Directorate management meetings held YTD by 30 June 2020	1		12	12 X Number of Directorate management meetings held BY 30 June 2020	3	6	9	12	Signed minutes and attendance register	Director: LED

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STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	LED: 23 Number of Monthly Performance Reports submitted to PC's by 30 June 2020	1		12	12 X Performance Reports submitted to PC's by 30 June 2020	3	6	9	12	PC Resolution	Director: LED
	LED: 24 Percentage submission of the IDP/Budget/SDBIP/Annual report inputs within prescribed time frame by 30 June 2020	2		100%	100% submission of the IDP/Budget/SDBIP/Annual report inputs within prescribed time frame by 30 June 2020	100%	100%	100%	100%	Signed proof of submission with acknowledgment of receipt	Director: LED
	LED: 25 Number of Quarterly Performance Reports + POE submitted to PMS Unit by 05 of every quarter ending	2		4	4 x Quarterly Performance Reports + POE submitted to PMS Unit by end of June 2020	1	2	3	4	Signed Quarterly Performance Report and proof of submission	Director: LED
	LED: 26 Number of Performance Plans signed by Managers	2		0	2 Performance Plans signed by Managers	2 Performance Plans signed by Managers	N/A	N/A	N/A	A Set of 2 Signed Performance Plans	Director: LED

STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	LED: 27 Number of Performance Quarterly Reviews of Managers conducted by 30 June 2020	2		0	12 Performance Quarterly Reviews of Managers conducted	3	6	9	12	Signed minutes of reviews and attendance register	Director: LED
	LED 28 Number of B2B reports submitted to the MIM by 30 June 2020.	2		New	12 x reports submitted to MM by 30 June 2020	3	6	9	12	Signed B2B reports	Director: LED
	LED: 29 Percentage compliance to LGMIM implementation by 30 June 2020.	2		New	100% compliance to LGMIM implementation by 30 June 2020	100%	100%	100%	100%	Extract from Data-base	Director: LED
	LED: 30 Percentage implementation of fraud prevention plans	1		New	100% compliance to	100%	100%	100%	100%	Departmental Action Plan	Director: LED
	LED: 31 Percentage Risk mitigation implemented per quarter	1		100%	100% of Risk mitigation implemented per quarter	100%	100%	100%	100%	Signed Risk Report	Director: LED

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STRATEGIC GOAL	KEY PERFORMANCE INDICATOR	WEIGHTS	BUDGET	BASELINE	2019/20 ANNUAL TARGET	QUARTERLY PERFORMANCE TARGETS				PORTFOLIO OF EVIDENCE (POE)	RESPONSIBLE PERSON
						1 ST QUARTER PERFORMANCE TARGETS	2 ND QUARTER PERFORMANCE TARGETS	3 RD QUARTER PERFORMANCE TARGETS	4 TH QUARTER PERFORMANCE TARGETS		
	LED: 32 Number of Monthly Risk Reports submitted to Risk Office on monthly basis	1		4	4 x Quarterly Risk Reports submitted to Risk Office by 30 June 2020	3	6	3	12	Signed Proof of submission and signed risk report	Director: LED
	LED: 33 Percentage attendance of Risk Management Committee Meetings on quarterly basis	1		New	100% attendance of Risk Management Committee Meetings on quarterly basis	100%	100%	100%	100%	Minutes and Attendance Register	Director: LED

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3.2. Core Competency Requirements (CCRs)

Competency	Driving Competency	Driving Competency Weight	Total Competency Weight
LEADING COMPETENCIES (60 %)			
Strategic Direction	Impact and Influence	3	10
	Institutional Performances Management	4	
	Strategic Planning and Management	5	
	Organizational Awareness	3	
People Management	Human Capital Planning and Development	4	10
	Diversity Management	2	
	Employee Relations Management	2	
	Negotiations and Dispute Management	2	
Program and Project Management	Program and Project Planning and Implementation	5	10
	Service Delivery and Delivery	5	
	Programme and Project monitoring and Evaluations	5	
Financial Management	Budget Planning and Execution	4	10
	Financial Strategy and Delivery	2	
	Financial Reporting and Monitoring	4	
Change Leadership	Change vision and Strategy	4	10
	Process Design and Improvement	2	
	Change Impact Monitoring & Evaluation	4	
Governance Leadership	Policy Formulation	4	10
	Risk and Compliance Management	3	
	Cooperative Governance	3	

Competency	Driving Competency	Driving Competency Weight	Total Competency Weight
LEADING COMPETENCIES (60 %)			
CORE COMPETENCIES (40%)			
Moral Competence		10	10
Planning and Organizing		10	10
Analysis and Innovation		5	5
Knowledge & Information Management		5	5
Communication		5	5
Results and Quality Focus		5	5
TOTAL WEIGHTINGS			100%

4. Declaration Statement for Measures

The Director: Community Development hereby declares to be fully aware of the contents of this Performance Plan, and to do all that is legally possible to achieve the intended results and to be held accountable for work done in the Department. The Director also acknowledged that she will be held accountable for the work performed by the Units within the Department's jurisdictional operations.

5. Signatories

Signature of Employee: 

Signed and accepted by (full names): **SOSHINDA M. NTSHO** (Designation): **DIRECTOR L.E.D.**, the employee of the Madibeng Local Municipality " the Employer"

Date: **30-JULY-2019**

Signature of the Employer.....

Signed and accepted by (full names): **GRACE MAGOLE** (Designation): **Acting Municipal Manager** duly representing the Madibeng Local Municipality " the Employer"

Date: **30-July-2019**

Signature of the Employer.....

Signed and accepted by (full names): **MABERENE G. MABOUB** (Designation): **Acting Municipal Manager**, duly representing the Madibeng Local Municipality " the Employer"

Date: **30-JULY-2019**

PERSONAL DEVELOPMENT PLAN

ANNEXURE B

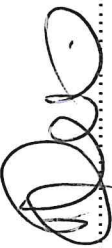
SURNAME: ² MUNISIP NAME (S): Sol Linda EMPLOYEE CODE:

DEPARTMENT: LOCAL ECONOMIC DEV DESIGNATION: DIRECTOR

CURRENT QUALIFICATIONS: B ADMIN (PUBLIC)

AREAS OF INTERVENTIONS

Financial Year	Learning Goals/Objectives	Skills, Knowledge or Experience	Development Initiatives (Training, Mentoring, Coaching, Guidance and Instruction). Identify specific learning Programmes or courses	Estimated Costs	Duration

Signature of Employee: 

Date: 30-July-2019

Signed and accepted by (full names): GRACE MAGOLE (Designation): ACTING MUNICIPAL MANAGER, the employee of the Madibeng Local Municipality " the Employer"

Date: 30-July-2019

Signed and accepted by (full names): MASEBENE C. MRCOLE (Designation): ACTING MUNICIPAL MANAGER, the employee of the Madibeng Local Municipality " the Employer"

Date: 30-July-2019

ANNEXURE C



FINANCIAL DISCLOSURE FORM

MADIBENG LOCAL MUNICIPALITY

SOLINDA MNISI

FOR THE

**FINANCIAL YEAR:
1 JULY 2019 - 30 JUNE 2020**

Strictly Confidential

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I, the undersigned (surname and initials) SPN MNISI

(Postal address) Box 3162
BLIK 0250

(Residential address) 3 LETHABONG MABOLEKA

(Position held) DIRECTOR

(Name of Municipality) MAMABENG L.M.

Tel: 02389322 Fax: —

hereby certify that the following information is complete and correct to the best of my knowledge:

1. Shares, securities and other financial interests (Not bank accounts with financial institutions.)

Number of shares/Extent of financial interests	Nature	Nominal Value	Name of Company/Entity
N/A			

2. Interest in a trust

Name of trust	Amount of Remuneration / Income
N/A	

3. Membership, directorships and partnerships

Name of corporate entity, partnership or firm	Type of business	Amount of Remuneration/ Income
N/A		

4. Remunerated work outside the Municipality (Must be sanctioned by Council)

Name of Employer	Type of Work	Amount of remuneration/ income
N/A		

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Signature by Acting Municipal Manager: _____

Date 30-July-2019

5. Consultancies, Retainerships and Relationships

SIGN HERE

Name of client	Nature	Type of business activity	Value of any benefits received
N/A			

6. Subsidies, grants and sponsorships by any organisation

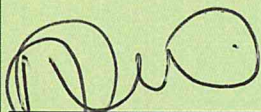
Source of assistance	Description of assistance	Value of assistance
N/A		

7. Gifts and hospitality from a source other than a family member

Description	Value	Member
N/A		

8. Land and property

Description	Extent	Area	Value
House		Lethabong	R900,000
 		 	



SOLINDA MMNISI
DIRECTOR LED

DATE: 30-July-2019